Executive request (CISO to GRC)

From: Renee Walsh, CISO **To:** Fatima Al-Sayed, GRC lead **Date:** 2027-02-02 **Subject:** Steering recommendation: two fully funded remediations plus one interim treatment

Fatima,

Steering meets to lock a **pre-August treatment portfolio**. I chair. Dana (CFO) and Luis (CTO) will be in the room. Harper (General Counsel) and Mei (Clinic Operations) will attend.

Harborline is preparing for a **readiness review in the week of 2027-08-03**. Some of that work is useful if we later pursue a public listing. This is **not** an IPO workstream and not a SOX build. I need a risk-treatment decision that executives can accept, not a training deck.

Constraint (non-negotiable for this cycle):

- Fully fund **exactly two** major remediations.
- Give **exactly one** issue a **time-boxed interim treatment** (monitoring or scoped reduction, not a third full program).
- Defer or temporarily accept the rest, with owner, residual risk, and a checkpoint.

I need you to recommend the portfolio and the sequencing. Security already summarized five issues. Engineering already estimated. Do not reopen those assessments. Translate them into a decision.

Please write for this audience. If a detail is true but does not change the steering choice, keep it out of the one-page memo. We can put it in Q&A.

I need an **initial** recommendation first. If the facts change, we will revise. Do not wait for a perfect register.

Renee